25

30

## Claims

## We claim:

5

10

1. A method for evaluating financing structures for a real estate asset, the method comprising the steps of:

inputting information into a means for processing the information wherein the information comprises financial data and non-financial data relating to the real estate asset;

processing the financial data and the non-financial data into indicator values representing the financial data and the non-financial data;

evaluating the indicator values for the financial data and the non-financial data to get total scores for each financing structure; and

outputting the total scores for each financing structure to compare the total scores for each financing structure.

- 2. The method of claim 1 further comprising the steps of:
  assigning and applying weights to the indicator values that represent the importance
  of the financial data and the non-financial data for each financial structure; and
  evaluating the weighted financial data and the non-financial data to get a total score
  of the financial data and the non-financial data for each financing structure.
- 3. The method of claim 1 wherein the financing structures comprise an ownership financing structure and a leasehold financing structure.
- 4. The method of claim 1 wherein the financing structures may be selected from the group consisting of: ownership using corporate funds, ownership with debt, a real estate investment trust, a partnership, and a joint venture.
- 5. The method of claim 1 wherein the financing structures may be selected from the group consisting of: a short-term lease, a long-term lease, a credit sale/leaseback, a taxmotivated leverage lease, and a synthetic lease.
- 6. The method of claim 1 wherein the financing structures may be selected from the group consisting of: ownership using corporate funds, ownership with debt, a real estate investment trust, a partnership, a joint venture, a short-term lease, a long-term lease, a credit sale/leaseback, a tax-motivated leveraged lease, and a synthetic lease.
- 7. The method of claim 1 further comprising the step of:

20

manipulating the financial data into performance metrics and assigning weights to the performance metrics to determine a financial data total score.

- 8. The method of claim 1 wherein the financial data is selected from the group consisting of: a net present value after tax factor, an economic value-added factor, a total
- debt to capital factor, a capital requirement factor, a P&L cost impact factor, an EBIT interest coverage factor, an EBITDA interest coverage factor, a free cash flow to total debt factor, a funds from operations to total debt factor, a diluted EPS from continuing operations factor, an operating profit/net sales factor, a return on assets factor, a return on equity factor, and a return on total capital factor.
- 9. The method of claim 1 wherein the non-financial data is selected from the group consisting of: a strategic importance factor, a facility size factor, a replacement cost factor, a degree user specific factor, a market value/book value factor, a length of commitment factor, a certainty of occupancy factor, a flexibility factor, a market conformance factor, a size of market factor, a quality of market factor, and a rent/value trend factor.
- 15 10. The method of claim 1 wherein the information relates to financial data of the entity desiring to procure the real estate asset.
  - 11. The method of claim 1 further comprising the step of:

    evaluating the entity desiring to procure the real estate asset and the real estate asset for the financial and the non-financial data.
  - 12. The method of claim 1 further comprising the step of:
    evaluating the real estate asset and the entity desiring to procure the real estate
    asset; and

designing a model that processes the financial and the non-financial information into the indicator values.

- 25 13. The method of claim 1 wherein the evaluation of the entity comprises reviewing documentation of the entity and interviewing personnel from within the entity.
  - 14. The method of claim 1 further comprising the step of:

    processing the financial factors into performance metrics of the entity desiring to
    procure the real estate asset.
- 30 15. The method of claim 1 further comprising the step of:

20

Jį

5

10

converting the financial information into standardized units prior to assigning the indicator values to the financial information.

- 16. The method of claim 1 further comprising the step of: performing a sensitivity analysis of performance metrics for each financing structure.
- 17. A system for evaluating financing structures for a real estate asset comprising: means for inputting information wherein the information comprises financial data and non-financial data relating to the real estate asset;

means for processing the financial data and the non-financial data into indicator values representing the financial data and the non-financial data;

means for evaluating the indicator values for the financial data and the nonfinancial data to get total scores for each financing structure; and

means for outputting the total scores for each financing structure to compare the total scores for each financing structure.

18. The system of claim 17 further comprising:

means for assigning weights to the indicator values that represent the importance of the financial data and the non-financial data for each financing structure; and

means for evaluating the weighted financial data and the non-financial data to get a total score of the financial data and the non-financial data for each financing structure.

- The system of claim 17 wherein the financing structures may be selected from the 19. group consisting of: ownership using corporate funds, ownership with debt, a real estate investment trust, a partnership, a joint venture, a short-term lease, a long-term lease, a credit sale/leaseback, a tax-motivated leveraged lease, and a synthetic lease.
- 20. The system of claim 17 wherein the non-financial data is selected from the group 25 consisting of: a strategic importance factor, a facility size factor, a replacement cost factor, a degree user specific factor, a market value/book value factor, a length of commitment factor, a certainty of occupancy factor, a flexibility factor, a market conformance factor, a size of market factor, a quality of market factor, and a rent/value trend factor.